

30<sup>th</sup> of March 2017

Dear Mr. Koffijberg,  
Dear Richard,

We would like to express our gratitude and our respect for what you have achieved for the entire industry and our organization. Coiffure EU is very grateful and appreciative to you for your support.

Since 2011 and throughout your entire presidency from July 2012 to June 2014, you had a clear vision of the future in mind where you always put our profession first.

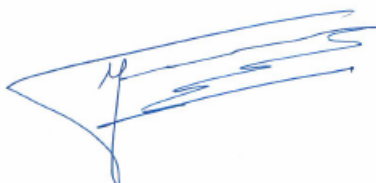
You also adopted this same approach within your own company, in all the debates you have launched and in the analysis of the trends that dominate our society.

You carried on with the same fervour during your vice-presidency of July 2014 to December 2016. We believe that this attitude is typical for individuals who remain curious and committed.

Dear Richard, to Coiffure EU you are an example for the entire hairdressing industry on European level.

We wish you all the best and remember that we all appreciate you very much.

Kind regards,



Jef Vermeulen  
President Coiffure EU